# Comprehensive Integrated Inpatient Rehabilitation Program (CIIRP) Physical Medicine and Rehabilitation (PM&R) Minneapolis VA Health Care System (MVAHCS)

## Introduction

## PROGRAM OVERVIEW

The MVAHCS PM&R CIIRP is an inpatient, interdisciplinary, acute rehabilitation program for survivors of serious injury or illness. Patients are admitted with a range of etiologies and diagnoses and the CIIRP offers specialized programming in *Amputation*, *Stroke*, and *Brain Injury (BI)* rehabilitation. Patients with historical connections to the CIIRP may be admitted for brief respite stays.

CIIRP services are provided by licensed and credentialed rehabilitation professionals (**Table 1.**) The interdisciplinary rehabilitation team includes the person served and his/her support circle, service providers, hospital consultants as needed, and external stakeholders as appropriate. Programming is designed to pursue goals and outcomes defined by persons served.

The BI specialty program within the CIIRP is part of the PM&R BI rehabilitation continuum in partnership with the BI specialty programs in our Polytrauma Transitional Rehabilitation program and our outpatient BI rehab program. The CIIRP BI program serves as a Polytrauma Rehabilitation Center (PRC) in the VHA polytrauma/TBI System of care. The CIIRP Amputation specialty program serves as the North Central Regional Amputation Center (RAC) within the VHA Amputation System of Care. More information can be found at <a href="http://www.minneapolis.va.gov/services/pmr.asp">http://www.minneapolis.va.gov/services/pmr.asp</a>

The CIIRP is accredited by the Commission on Accreditation of Rehabilitation Facilities (CARF) for Inpatient Medical Rehabilitation and Amputation, Stroke, and BI rehabilitation specialty programming. The current accreditation term runs through May 2015.

## PURPOSE OF THIS DOCUMENT

This document provides a description of MVAHCS PM&R CIIRP and the three cohoused specialty programs. This version was written in Spring 2014 and is based on 2014 CARF Medical Rehabilitation standards.

## MORE INFORMATION

More information about MVAHCS PM&R programming, including the CIIRP can be found at the "Programs and Services" page of the Minneapolis URL listed above. This information includes the most recent "Year in Review" pdf that provides participant demographics and program outcomes. Specific questions can be directed to the CIIRP intake coordinator via <a href="mailto:april.cerqua@va.gov">april.cerqua@va.gov</a>.

| *Chaplaincy                            | Recreation Therapy                            |
|--|---|
| Low Vision Rehabilitation              | Rehabilitation Engineering                    |
| *Internal Medicine                     | Rehabilitation Nursing                        |
| Neuropsychology                        | Rehabilitation Psychology                     |
| Nutrition/Dietetic services            | Social Work                                   |
| Occupational Therapy (includes Driving | Speech-Language Pathology                     |
| assessment and training)               |   |
| Pharmacy, including PharmD onsite      | Vocational Rehabilitation and counseling      |
| consultation                           |   |
| Physiatry (M.D. or D.O)                | *Other Consultative Services (e.g. Audiology, |
| Physical Therapy                       | ENT, Orthopedics, Neurology, Neurosurgery,    |
| Prosthetics/Orthotics                  | Ophthalmology and Neuro-ophthalmology,        |
|  | Plastic Surgery, etc.)                        |
| *Psychiatry                            |   |
| Physical Therapy Prosthetics/Orthotics | ENT, Orthopedics, Neurology, Neurosurgery,    |

**Table 1**: Interdisciplinary team members and Consultative services (\*) available to CIIRP patients.

## **Parameters**

| Characteristics   | We serve male and female, Veteran and Active Duty Service Members                 |
|-------------------|---|
| of populations    | (ADSM). Most have recent onset rehabilitation needs related to Amputation         |
| served            | (limb loss re: chronic disease or polytrauma), Stroke, or BI.                     |
| Settings          | Services are provided on the 18 bed unit, in and on the grounds of the medical    |
|                   | center, or in the community.  |
| Days and Hours    | Rehabilitation nursing and medical services are provided 24/7. Allied therapy     |
| of Service        | services are available M-F. Weekend therapeutic services are offered through      |
|                   | condensed scheduling.   |
| Frequency of      | Services are offered per rehabilitation needs and personal goals. Services can    |
| services          | vary between patients. Services can vary over a specific patient's length of      |
|                   | stay.   |
| Payer sources     | Veterans are covered through the VHA eligibility system. ADSM's are               |
|                   | covered under a Memorandum of Agreement with the Department of Defense            |
|                   | (DoD.)  |
| Fees              | Fees are calculated per individual Means Tests. Fee information is shared via     |
|                   | the Rehab Disclosure Statement provided near admit. Case managers can             |
|                   | facilitate meetings between persons served and the Business Office for further    |
|                   | discussion.   |
| Referral Sources  | Referrals are from MVAHCS, other VA Medical Centers, the DoD, and                 |
|                   | community providers.  |
| Specific services | We provide or coordinate all therapeutic, medical, and surgical services          |
| offered           | required by persons served.   |
|                   | Amputation: Admission may be for pre-prosthetic training, initial prosthetic      |
|                   | fitting and training, or for timed-interval re-admissions for specific prosthetic |
|                   | follow-up.  |
|                   | Brain Injury: Specialized programming includes our Emerging                       |
|                   | Consciousness (EC) program for severely injured patients with disorders of        |
| T. 1.1. 2. C      | consciousness.  |

 Table 2: Scope of service parameters

| Age               | Persons served range from young adult to geriatric.                              |  |  |
|-------------------|--|--|--|
| Activity          | Individual limitations range from physical and/or cognitive dependence to        |  |  |
| limitations       | complete independence.   |  |  |
| Behavioral or     | Individuals who pose a danger to themselves or others are deferred to a more     |  |  |
| psychological     | appropriate setting of care.   |  |  |
| status            |  |  |  |
| Cultural needs    | Provided services support cultural, religious, gender, age, and other interests  |  |  |
|                   | and beliefs.   |  |  |
| Impairments       | Changes in body structures or functions include but are not limited to brain     |  |  |
|                   | injury, limb loss, hearing loss, vision loss, and orthopedic injuries.           |  |  |
| Intended          | Targeted discharge is to an environment that supports the greatest possible      |  |  |
| discharge         | degree of independence and social inclusion/participation possible.              |  |  |
| environments      |  |  |  |
| Medical acuity    | The CIIRP is able to provide or coordinate care for acutely ill patients, though |  |  |
|                   | increased acuity may require an alternate rehabilitation plan in an alternate    |  |  |
|                   | nursing unit. The CIIRP does not admit patients who are ventilator dependent.    |  |  |
|                   | Amputation: Those admitted may be in the acute phase of recovery following       |  |  |
|                   | amputation. Planned admits are screened via infection control parameters         |  |  |
|                   | that may impact elements of care (contact precautions, single room               |  |  |
|                   | assignments, etc.) Positive screening does not preclude admission.               |  |  |
| Medical stability | Patients must have sufficient medical stability to tolerate their planned        |  |  |
|                   | rehabilitation program.  |  |  |
|                   | Amputation: For prosthetic training, stability includes the readiness of the     |  |  |
| <u> </u>          | residual limb (e.g. adequate incision healing post surgery.)                     |  |  |
| Participation     | Some patients are fully dependent on others while others are able to leave the   |  |  |
| restrictions      | grounds via passes with family members. Those admitted participate in            |  |  |
|                   | community integration programming and community-based excursions as              |  |  |
|                   | feasible.  |  |  |

 Table 3: Parameters of persons served

## Specific Arrangements for non-PM&R Services

|                        | Availability<br>on site | Capacity  | Timeliness of response<br>to orders  | Timeliness of response<br>to the clinician who<br>placed the orders                                  |
|------------------------|-------------------------|-----------|--|--|
| Medical<br>services    | Yes                     | Unlimited | Based on urgency, within 24 hours for inpt care.   | Within 24 hours.   |
| Diagnostic imaging     | Yes                     | Unlimited | Based on urgency. Average timeframe is 1 hour or less. A proactive phone call to Imaging supervisor is required for STAT requests on evenings, weekends, and holidays. | Based on urgency. After exam is completed, results are entered in CPRS within 15 minutes to 2 hours. |
| Laboratory<br>services | Yes                     | Unlimited | Based on urgency.  | Based on tests ordered.<br>Critical results are<br>called to the provider<br>emergently.             |
| Pharmacy services      | Yes                     | Unlimited | 30 minutes or less.  | 30 minutes or less.  |

**Table 4**: Availability of in-house services for all CIIRP patients.

## **Criteria and Process Descriptions**

## **ADMISSION CRITERIA**

- 1. Have sufficient medical stability to allow transport to and management on the rehab unit.
- 2. Have rehab needs appropriate for an acute rehabilitation program (i.e. demonstrate appropriate enrollment per continuum of care.)
- 3. Require direct, daily contact with rehabilitation physicians and nursing services.
- 4. Require the services of an interdisciplinary team (IDT) for evaluation and treatment.
- 5. Have a recognized legal decision maker if lacking capacity of self-autonomy for planning and legal processing (e.g.: DoD, guardian, legal next of kin.)
- 6. Have a reasonable expectation for improvement and discharge to a less restrictive environment of care.
- 7. Have no behavioral impairments that preclude care on an open (i.e. unlocked) unit.
- 8. Have rehab needs that are best met or coordinated by PM&R services rather than Behavioral/Mental Health services.

## DEFERRAL CRITERIA

Absence of any of the Admission Criteria is grounds for deferral of admission. These are defined as:

- 1. Medical instability
- 2. Rehab needs can be met at a lower (i.e. less intense) level of care
- 3. Absence of need of direct, daily Rehab Physician or nursing services
- 4. Absence of need for interdisciplinary rehab treatment
- 5. Absence of a legal decision maker
- 6. Absence of reasonable expectation for improvement
- 7. Presence of behavioral impairments that are incompatible with an unlocked unit
- 8. Primary focus of care is best provided in a Mental Health setting
- 9. Other

## TREATMENT PROCESS AND CONTINUING STAY CRITERIA

Each person's rehabilitation program is based on an interdisciplinary assessment of individual strengths, impairments, limitations, restrictions, medical problems, resources, interests and preferences. Each individualized program is reviewed and modified as necessary across the span of admission.

Key points across each admission include:

- 1. Initial goal setting
  - a. Following the assessment, the IDT team meets to establish a treatment plan.
    - Goals of the person served are incorporated into the treatment plan
    - Discipline-specific and Interdisciplinary short term and long term goals are set.
    - Predictions are made for length of stay, discharge disposition, and level of function at discharge.
  - b. The treatment plan and predictions are discussed with the person served.

#### 2. Reevaluation

- a. Progress on treatment goals is measured by the IDT, the person served, and family members.
- b. IDT rounds are held weekly or biweekly, as appropriate. Areas of discussion include:
  - Assessment of current function
  - Progress towards goals
  - Barriers to progress
  - Review of resources
  - Review of length of stay
  - Review of discharge plans
  - Review of goals of the person served
  - Review of educational needs for the person served and family member.

#### DISCHARGE PROCESS AND CRITERIA

- 1. When the person served has reached his/her goals, is no longer making progress, or is no longer able to participate in the program, arrangements for discharge are made.
- 2. The decision to discharge is made in collaboration with the person served, the family, and other stakeholders as appropriate.
- Discharge planning is done in a coordinated fashion with all members of the IDT.
   Available resources, ongoing care requirements, and long term needs are considered.
- 4. Clinical follow up is arranged either through MVAHCS outpatient services or in the discharge community
- 5. Discharge plans are summarized in a written discharge summary. Social Work, nursing, and discipline-specific discharge summaries are also written.
- 6. Following discharge, continuity of care is arranged by the case manager(s). This may include:
  - a. Outpatient care by MVAHCS PM&R staff
  - b. Outpatient care by VA or local providers in the home community.
  - c. Admission to a Transitional Rehabilitation program, subacute/extended care setting, or nursing home.
  - d. Referral to community agencies

## **Performance Measurement and Management System**

The CIIRP operates under the direction of the Medical Director in connection with the Medical Directors of the specialty programs, Nursing service, and the various PM&R departments. Program performance is evaluated regularly on an established set of parameters as well as ad-hoc reviews of unexpected situations or incidents.

Status reviews, performance improvement projects, and other discussions are held in the CIIRP Rehab Standards work group. New developments are shared with PM&R leadership through the weekly PM&R Huddle and with MVAHCS Executive Leadership through monthly Front Office Briefings. CIIRP leaders are in regular conversation with leadership of the MVAHCS Extended Care and Rehabilitation Patient Service Line (EC&R PSL), Veterans Integrated Service Network 23 (VISN), and VHA Polytrauma and PM&R Central Office (VACO.)

Outcomes and Measurement documents of interest to PM&R staff are posted on the PM&R SharePoint. Documents of interest to the general public are posted on the PM&R pages of the MVAHCS Web site.

Key discussions and Formal Reports include:

- 1. Access, including deferral rates and reasons, occupancy rates, average numbers of treatment hours, and lengths of stay
- 2. Patient demographics
- 3. Accessibility Review and Risk Mitigation

- 4. Effectiveness and efficiency outcomes via Functional Independence Measures (FIM)
- 5. Falls monitoring
- 6. Infection control
- 7. Disruptions in care
- 8. Medical records reviews for adequate documentation
- 9. Success at predicting outcomes for discharge status
- 10. Pressure ulcers
- 11. Restraint use
- 12. Stakeholder satisfaction

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|-------------------------|--------------------------|------------------------|
| Medical Director,       | Medical Director, Stroke | Medical Director,      |
| Polytrauma/BI program   | program                  | Amputation Program     |
| Medical Director, CIIRP | CIIRP                    | CIIRP                  |
| MVAHCS PM&R             | MVAHCS PM&R              | <b>MVAHCS PM&amp;R</b> |